

# PL7542: Intelligence Failure

[View Online](#)

---

1.

Gill P, Phythian M. Intelligence in an insecure world [Internet]. Third edition. Cambridge, UK: Polity; 2018. Available from: <https://ebookcentral.proquest.com/lib/leicester/reader.action?docID=5553458&ppg=175>

2.

Richard K. Betts. Analysis, War, and Decision: Why Intelligence Failures Are inevitable. World Politics [Internet]. Cambridge University Press; 1978;31(1):61–89. Available from: <http://www.jstor.org.ezproxy3.lib.le.ac.uk/stable/2009967>

3.

Hedley JH. Learning from Intelligence Failures. International Journal of Intelligence and CounterIntelligence. 2005 Oct;18(3):435–450.

4.

James A. Examining intelligence-led policing: developments in research, policy and practice [Internet]. Houndmills, Basingstoke, Hampshire: Palgrave Macmillan; 2013. Available from: <https://ebookcentral.proquest.com/lib/leicester/detail.action?docID=1514313>

5.

Jervis R. Why intelligence fails: lessons from the Iranian Revolution and the Iraq War [Internet]. Ithaca, N.Y.: Cornell University Press; 2010. Available from: <https://ebookcentral.proquest.com/lib/leicester/detail.action?docID=3137968>

6.

Pillar P. Intelligence and U.S. Foreign Policy: Iraq, 9/11, and Misguided Reform [Internet]. Columbia University Press; Reprint edition; 1AD. Available from: <https://ebookcentral.proquest.com/lib/leicester/detail.action?docID=908833>

7.

Heuer RJ. Limits of Intelligence Analysis. Orbis. 2005 Dec;49(1):75–94.

8.

Dover R, Goodman MS. Learning from the secret past: cases in British intelligence history [Internet]. Washington, D.C.: Georgetown University Press; 2011. Available from: <https://ebookcentral.proquest.com/lib/leicester/detail.action?docID=877176>

9.

Copeland TE. Fool me twice: intelligence failure and mass casualty terrorism [Internet]. Leiden: Martinus Nijhoff; 2007. Available from: <https://ebookcentral.proquest.com/lib/leicester/reader.action?docID=489418>

10.

Herman M. What Difference Did It Make? Intelligence and National Security. 2011 Dec;26(6):886–901.

11.

Uri Bar-Joseph and Arie W. Kruglanski. Intelligence Failure and Need for Cognitive Closure: On the Psychology of the Yom Kippur Surprise. Political Psychology [Internet]. International Society of Political Psychology; 2003;24(1):75–99. Available from: <http://www.jstor.org.ezproxy3.lib.le.ac.uk/stable/3792511>

12.

John A. Gentry. Intelligence Failure Reframed. Political Science Quarterly [Internet]. The Academy of Political ScienceThe Academy of Political Science; 2008;123(2):247–270.

Available from: <http://ezproxy.lib.le.ac.uk/login?url=https://www.jstor.org/stable/20203011>

13.

Hatlebrekke KA, Smith MLR. Towards a New Theory of Intelligence Failure? The Impact of Cognitive Closure and Discourse Failure. *Intelligence and National Security*. 2010 Apr;25(2):147–182.

14.

Rovner J, Rovner J. Fixing the facts: national security and the politics of intelligence [Internet]. Ithaca: Cornell University Press; 2011. Available from: <https://ebookcentral.proquest.com/lib/leicester/reader.action?docID=3138236>

15.

Lowenthal M. The Policymaker-Intelligence Relationship. *The Oxford Handbook of National Security Intelligence* [Internet]. Available from: <http://ezproxy.lib.le.ac.uk/login?url=https://academic.oup.com/edited-volume/28250/chapter/213370530>

16.

Pillar P. The Perils of Politicization. *The Oxford Handbook of National Security Intelligence* [Internet]. Available from: <http://ezproxy.lib.le.ac.uk/login?url=https://academic.oup.com/edited-volume/28250/chapter/213372476>

17.

Sheptycki J. Organizational Pathologies in Police Intelligence Systems: Some Contributions to the Lexicon of Intelligence-Led Policing. *European Journal of Criminology*. 2004 Jul 1;1(3):307–332.

18.

Zegart A. 9/11 and the FBI: The organizational roots of failure. *Intelligence and National Security*. 2007 Apr;22(2):165–184.

19.

Evans G. Rethinking Military Intelligence Failure – Putting the Wheels Back on the Intelligence Cycle. *Defence Studies*. 2009 Mar;9(1):22–46.

20.

Betts, Richard K. *Enemies of Intelligence : Knowledge and Power in American National Security* [Internet]. Columbia University Press; 2007. Available from: <https://ebookcentral.proquest.com/lib/leicester/detail.action?docID=908240>

21.

Richard K. Betts. *Fixing Intelligence*. *Foreign Affairs* [Internet]. Council on Foreign Relations; 2002;81(1):43–59. Available from: <http://www.jstor.org.ezproxy3.lib.le.ac.uk/stable/20033002>

22.

Richard K. Betts. *Two Faces of Intelligence Failure: September 11 and Iraq's Missing WMD*. *Political Science Quarterly* [Internet]. The Academy of Political ScienceThe Academy of Political Science; 2008;122(4):585–606. Available from: <http://ezproxy.lib.le.ac.uk/login?url=https://www.jstor.org/stable/20202928>

23.

URI BAR-JOSEPH and JACK S. LEVY. *Conscious Action and Intelligence Failure*. *Political Science Quarterly* [Internet]. The Academy of Political ScienceThe Academy of Political Science; 2009;124(3):461–488. Available from: <http://ezproxy.lib.le.ac.uk/login?url=https://www.jstor.org/stable/25655697>

24.

Report of the Enquiry into the Escape from Whitemoor Prison [Internet]. Home Office - HMSO; Available from: [https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/272031/2741.pdf](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/272031/2741.pdf)

25.

IRA escape a 'disaster waiting to happen' | UK | News | The Independent [Internet].

Available from:

<http://www.independent.co.uk/news/uk/ira-escape-a-disaster-waiting-to-happen-1388101.html>

26.

IRA jailbreakers get thousands in damages | Daily Mail Online [Internet]. Available from:

<http://www.dailymail.co.uk/news/article-27716/IRA-jailbreakers-thousands-damages.html>

27.

The Bichard Inquiry Report [Internet]. The Stationery Office; Available from:

<http://dera.ioe.ac.uk/6394/1/report.pdf>

28.

Flanagan R. HMIC Report on Soham Murders [Internet]. Available from:

<https://www.justiceinspectorates.gov.uk/hmic/media/investigation-by-cambridgeshire-constabulary-20040530.pdf>

29.

Collier PM. Policing and the Intelligent Application of Knowledge. Public Money and Management. 2006 Apr;26(2):109–116.

30.

Soham murders prompted policing revolution | Crime | News | London Evening Standard [Internet]. Available from:

<http://www.standard.co.uk/news/crime/soham-murders-prompted-policing-revolution-8045802.html>

31.

Police own up to poor intelligence, data and media strategies | UK news | The Guardian [Internet]. Available from: <https://www.theguardian.com/uk/2003/dec/18/soham.ukcrime6>

32.

9/11 Commission Report: Final Report of the National Commission on Terrorist Attacks Upon the United States [Internet]. 2004. Available from: <http://www.9-11commission.gov/>

33.

Zegart AB, Zegart ABB. Spying blind: the CIA, the FBI, and the origins Of 9/11 [Internet]. Princeton: Princeton University Press; 2009. Available from: <http://ebookcentral.proquest.com/lib/leicester/detail.action?docID=457948>

34.

Goodman MA. 9/11: The Failure of Strategic Intelligence. *Intelligence and National Security*. 2003 Dec;18(4):59–71.

35.

Pillar PR. Good literature and bad history: The 9/11 commission's tale of strategic intelligence. *Intelligence and National Security*. 2006 Dec;21(6):1022–1044.

36.

Borch FL. Comparing Pearl Harbor and '9/11': Intelligence Failure? American Unpreparedness? Military Responsibility? *The Journal of Military History*. 2003;67(3):845–860.

37.

Marrin S. The 9/11 Terrorist Attacks: A Failure of Policy Not Strategic Intelligence Analysis. *Intelligence and National Security*. 2011 Apr;26(2–3):182–202.

38.

Pfiffner JP, Phythian M. Intelligence and national security policymaking on Iraq: British and

American perspectives [Internet]. Manchester: Manchester University Press; 2008.  
Available from:  
<http://ezproxy.lib.le.ac.uk/login?url=https://www.manchesterhive.com/display/9781526130969/9781526130969.xml>

39.

Davies P. Intelligence culture and intelligence failure in Britain and the United States. *Cambridge Review of International Affairs*. 2004 Oct 1;17(3):495–520.

40.

Commission on the Intelligence Capabilities of the United States Regarding Weapons of Mass Destruction [Internet]. Available from: <http://govinfo.library.unt.edu/wmd/about.html>

41.

Select Committee on Intelligence United States Senate. Report on the US Intelligence Community's Prewar Intelligence Assessments on Iraq [Internet]. 2004. Available from: <http://hdl.handle.net/2027/umn.31951d02406334o>

42.

Iraq's Weapons of Mass Destruction Programs — Central Intelligence Agency [Internet]. Available from:  
[https://www.cia.gov/library/reports/general-reports-1/iraq\\_wmd/Iraq\\_Oct\\_2002.htm](https://www.cia.gov/library/reports/general-reports-1/iraq_wmd/Iraq_Oct_2002.htm)

43.

Dennis M. Gormley. The Limits of Intelligence: Iraq's Lessons. 2011; Available from:  
<http://ezproxy.lib.le.ac.uk/login?url=https://www.tandfonline.com/doi/abs/10.1080/00396338.2004.9688605>

44.

Jervis R. Reports, politics, and intelligence failures: The case of Iraq. *Journal of Strategic Studies*. 2006;29(1):3–52.

45.

Phythian M. The Perfect Intelligence Failure? U.S. Pre-War Intelligence on Iraqi Weapons of Mass Destruction. *Politics Policy*. 2006 Jun;34(2):400–424.

46.

Paul R. Pillar. Intelligence, Policy, and the War in Iraq. *Foreign Affairs* [Internet]. Council on Foreign Relations; 2006;85(2):15–27. Available from: <http://www.jstor.org.ezproxy3.lib.le.ac.uk/stable/20031908>

47.

Lucas S. Recognising Politicization: The CIA and the Path to the 2003 War in Iraq. *Intelligence and National Security*. 2011 Apr;26(2–3):203–227.

48.

The Failure by Thomas Powers | The New York Review of Books [Internet]. Available from: <http://www.nybooks.com/articles/archives/2004/apr/29/the-failure/?pagination=false>

49.

Richard L. Russell. CIA's Strategic Intelligence in Iraq. *Political Science Quarterly* [Internet]. The Academy of Political Science; 2002;117(2):191–207. Available from: <http://www.jstor.org.ezproxy3.lib.le.ac.uk/stable/798180>

50.

Russell RL. A weak pillar for American national security: The CIA's dismal performance against WMD threats. *Intelligence and National Security*. 2005 Sep;20(3):466–485.

51.

Review of Intelligence on Weapons of Mass Destruction - Butler Report [Internet]. 2004. Available from: [https://www.files.ethz.ch/isn/7078/doc\\_7085\\_290\\_en.pdf](https://www.files.ethz.ch/isn/7078/doc_7085_290_en.pdf)

52.

Iraq Inquiry - The Report [Internet]. Available from:  
<http://www.iraqinquiry.org.uk/the-report/>

53.

Danchev A. The Reckoning: Official Inquiries and the Iraq War. *Intelligence and National Security*. 2004 Sep;19(3):436–466.

54.

Report of the Inquiry into Australian Intelligence Agencies (Flood Report) [Internet]. Available from: <https://catalogue.nla.gov.au/Record/3308786>

55.

Parliamentary Joint Committee on ASIO, ASIS and DSD, Intelligence on Iraq's Weapons of Mass Destruction [Internet]. 2003. Available from:  
[http://www.aph.gov.au/Parliamentary\\_Business/Committees/House\\_of\\_Representatives\\_Committees?url=pjcaad/wmd/report.htm](http://www.aph.gov.au/Parliamentary_Business/Committees/House_of_Representatives_Committees?url=pjcaad/wmd/report.htm)

56.

Could 7/7 Have Been Prevented? Review of the Intelligence on the London Terrorist Attacks of July 7 2005 [Internet]. 2009. Available from:  
[https://b1cba9b3-a-5e6631fd-s-sites.googlegroups.com/a/independent.gov.uk/isc/files/20090519\\_ISC\\_7-7\\_Review.pdf?attachauth=ANoY7cqKdpgFYNagKwMI8gbLThBWwW\\_FZ\\_XpRKBFWRfOo8hX4vYnK7bIW5s0Q6k1UGleR7FNPXWt3FVKGMkaaALWq4bJxLOjyAAfoqllRoEuchxfJXqLRN4RFGcpPedSpyyStqjuT\\_x\\_9TxbldxjXvKfolzHa4vylUwwY3V1KQc\\_0ky3meEYh5ec70ROdFGCfftIP7xTYO9BIbjVESCK6cAqSsBfY3IQzEb834gfXv7v-eqzBBk3ZaAg%3D&attredirects=0](https://b1cba9b3-a-5e6631fd-s-sites.googlegroups.com/a/independent.gov.uk/isc/files/20090519_ISC_7-7_Review.pdf?attachauth=ANoY7cqKdpgFYNagKwMI8gbLThBWwW_FZ_XpRKBFWRfOo8hX4vYnK7bIW5s0Q6k1UGleR7FNPXWt3FVKGMkaaALWq4bJxLOjyAAfoqllRoEuchxfJXqLRN4RFGcpPedSpyyStqjuT_x_9TxbldxjXvKfolzHa4vylUwwY3V1KQc_0ky3meEYh5ec70ROdFGCfftIP7xTYO9BIbjVESCK6cAqSsBfY3IQzEb834gfXv7v-eqzBBk3ZaAg%3D&attredirects=0)

57.

Coroner's Inquests into the London Bombings of 7 July 2005 [Internet]. HM Coroner; Available from:  
<http://webarchive.nationalarchives.gov.uk/20120216072438/http://7julyinquests.independent.gov.uk/docs/orders/rule43-report.pdf>

58.

How MI5 missed the links to the July 7 suicide bombers | UK news | The Guardian [Internet]. Available from: <http://www.guardian.co.uk/uk/2007/may/01/topstories3.july7>

59.

7/7 leader: more evidence reveals what police knew | UK news | The Guardian [Internet]. Available from: <http://www.guardian.co.uk/uk/2007/may/03/july7.topstories3>

60.

Intelligence bungles in build-up to 7/7 attacks | UK news | The Guardian [Internet]. Available from: <https://www.theguardian.com/uk/2006/may/13/july7.immigrationpolicy>

61.

7 July London bombings: 15 changes to anti-terror planning - BBC News [Internet]. Available from: <http://www.bbc.co.uk/news/uk-33388286>

62.

Report on Intelligence Relating to the Murder of Fusilier Lee Rigby [Internet]. Intelligence and Security Committee; Available from: [https://b1cba9b3-a-5e6631fd-s-sites.googlegroups.com/a/independent.gov.uk/isc/files/20141125\\_ISC\\_Woolwich\\_Report%28website%29.pdf?attachauth=ANoY7coe9kaSEN2NGXBOFiV9tmDNP70ZrjZzKEiViVqua7w7wLGwdQgLhTGKHkdqzAnI\\_7fqg6C8neCTNNYEmAGnUY9GC HuxAa26GSV78nn-rjix8AGUZh3Az0hk3cXqSf8KxEmlS7ynD8xDRZUIY3oWeNsYtFW93ymrOtzZLPBqaOqHWP7u-Ag3DpZWTELAABmjM9PBBv7F3z2E1cLZR9R8la5mP\\_CB3tBB\\_FZ9PD\\_zRL8bzixg3unajzeW06zQPFghwbX7AzW&attredirects=0](https://b1cba9b3-a-5e6631fd-s-sites.googlegroups.com/a/independent.gov.uk/isc/files/20141125_ISC_Woolwich_Report%28website%29.pdf?attachauth=ANoY7coe9kaSEN2NGXBOFiV9tmDNP70ZrjZzKEiViVqua7w7wLGwdQgLhTGKHkdqzAnI_7fqg6C8neCTNNYEmAGnUY9GC HuxAa26GSV78nn-rjix8AGUZh3Az0hk3cXqSf8KxEmlS7ynD8xDRZUIY3oWeNsYtFW93ymrOtzZLPBqaOqHWP7u-Ag3DpZWTELAABmjM9PBBv7F3z2E1cLZR9R8la5mP_CB3tBB_FZ9PD_zRL8bzixg3unajzeW06zQPFghwbX7AzW&attredirects=0)

63.

Woolwich murder: Lee Rigby's death 'not preventable' - BBC News [Internet]. Available from: <http://www.bbc.co.uk/news/uk-30192912>

64.

Lee Rigby Murder: How MI5 Monitors Terrorists Like Michael Adebolajo and Michael Adebawale [Internet]. Available from: <http://www.ibtimes.co.uk/lee-rigby-murder-how-mi5-monitors-terrorists-like-michael-adebolajo-michael-adebowale-1476541>

65.

Timeline: intelligence relating to murder of Lee Rigby | UK news | The Guardian [Internet]. Available from:  
<https://www.theguardian.com/uk-news/2014/nov/25/timeline-intelligence-lee-rigby-murder>

66.

Lee Rigby murder: Were we told the whole truth? | Crime | News | The Independent [Internet]. Available from:  
<http://www.independent.co.uk/news/uk/crime/lee-rigby-murder-were-we-told-the-whole-truth-9893247.html>

67.

Stephen Castle. Failures Preceded British Soldier's Killing. The New York Times [Internet]. Available from:  
<http://go.galegroup.com.ezproxy4.lib.le.ac.uk/ps/i.do?&id=GALE|A391517286&v=2.1&u=leicester&it=r&p=EAIM&sw=w>

68.

MARRIN S. Preventing Intelligence Failures by Learning from the Past. International Journal of Intelligence and CounterIntelligence. 2004 Dec;17(4):655-672.

69.

Strachan-Morris D. The Future of Civil-Military Intelligence Cooperation Based on Lessons Learned in Iraq. Intelligence and National Security. 2009 Apr;24(2):257-274.

70.

Kettle L. Between Franks and Butler: British Intelligence Lessons from the Gulf War. Intelligence and National Security. 2016 Feb 23;31(2):201-223.

71.

Nomikos J, Liaropoulos A. Truly Reforming or Just Responding to Failures? Lessons Learned from the Modernisation of the Greek National Intelligence Service. *Journal of Policing, Intelligence and Counter Terrorism*. 2010 Apr;5(1):28–41.

72.

Dahl EJ. The Plots that Failed: Intelligence Lessons Learned from Unsuccessful Terrorist Attacks Against the United States. *Studies in Conflict & Terrorism*. 2011 Aug;34(8):621–648.

73.

Wilkinson S. The London 2012 Olympic and Paralympic Games Olympic—Intelligence Centre: Lessons Learned from Working with the Olympic Sponsors and the Private Sector. *Salus Journal*; 1AD;1(2):8–20. Available from: [https://salusjournal.com/wp-content/uploads/2013/03/Wilkinson\\_Salus\\_Journal\\_Issue\\_1\\_Number\\_2\\_2013\\_pp\\_8-20.pdf](https://salusjournal.com/wp-content/uploads/2013/03/Wilkinson_Salus_Journal_Issue_1_Number_2_2013_pp_8-20.pdf)

74.

Joyal RG. State fusion centers: their effectiveness in information sharing and intelligence analysis [Internet]. El Paso: LFB Scholarly Pub; 2012. Available from: <https://ebookcentral.proquest.com/lib/leicester/detail.action?docID=1057809>

75.

Eric Rosenbach. The Incisive Fight: Recommendations for Improving Counterterrorism Intelligence. *The Annals of the American Academy of Political and Social Science* [Internet]. Sage Publications, Inc.American Academy of Political and Social ScienceAmerican Academy of Political and Social Science; 2008;618:133–147. Available from: [http://www.jstor.org.ezproxy3.lib.le.ac.uk/stable/40375780?seq=1#page\\_scan\\_tab\\_contents](http://www.jstor.org.ezproxy3.lib.le.ac.uk/stable/40375780?seq=1#page_scan_tab_contents)

76.

*Intelligence and National Security*. Routledge;

77.

*Intelligence and National Security*. Routledge;

78.

Marrin S, Clemente JD. Improving Intelligence Analysis by Looking to the Medical Profession. *International Journal of Intelligence and CounterIntelligence*. 2005 Dec;18(4):707-729.

79.

Paul C, Paul C. Alert and ready: an organizational design assessment of marine corps intelligence [Internet]. Santa Monica, Calif: RAND; 2011. Available from: <http://site.ebrary.com/lib/leicester/Doc?id=10482340>

80.

Shaw AN. British counterinsurgency in Brunei and Sarawak, 1962-1963: developing best practices in the shadow of Malaya. *Small Wars & Insurgencies*. 2016 Jul 3;27(4):702-725.

81.

Sloan G. The British State and the Irish Rebellion of 1916: An Intelligence Failure or a Failure of Response? *Intelligence and National Security*. 2012 Dec 24;1-42.

82.

Kahn, David. THE INTELLIGENCE FAILURE OF PEARL HARBOR. *Foreign Affairs* [Internet]. 70:138-152. Available from: <http://search.ebscohost.com.ezproxy3.lib.le.ac.uk/login.aspx?direct=true&db=buh&AN=9112230009&site=ehost-live>

83.

Kahana E, Stivi-Kerbis S. The Assassination of Anwar al-Sadat: An Intelligence Failure. *International Journal of Intelligence and CounterIntelligence*. 2014 Mar;27(1):178-192.

84.

Wilkinson M. Nerve agent development: a lesson in intelligence failure? *Journal of*

Intelligence History. 2015 Jul 3;14(2):96–111.

85.

Smith TJ. : Intelligence Failure through Adversary Deception. International Journal of Intelligence and CounterIntelligence. 2014 Sep;27(3):550–568.